Charlestown Navy Yard Waterfront Plan Briefing

11.914 Planning Communication 02.22.07

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Our Scope

- ✓ Evaluate Plan Objectively
- ✓ Identify Key Assumptions
- ✓ Challenge Weak Assumptions
- ✓ Issue Further Recommendations

Plan Overview

Charlestown Navy Yard Activation Plan (1996):

Builds on Three Prior Plans:

- a. Navy Yard Master Plan (1975-78)
- b. Harborwalk Plan: City of Boston Municipal Harbor Plan (1990)
- c. Double Interpretive Loop Plan (1991)

And Calls For:

Facilities of Public Accommodation (FPA)

40% - 100% of total square footage must be available for public use.

Special Public Destination Facility (SPDF)

A very special public space that may be cultural or institutional in nature.

The Plan Goals Are...

- 1. Increased waterfront accessibility
- 2. Increased waterfront usage
- 3. Mixed usage of waterfront space
- 4. Preservation of historic character

Upfront Recommendation

The Charlestown Navy Yard Activation Plan should move forward, but with the following considerations:

The Plan Must Be Improved Through:

- ✓ Increased Community Involvement / Consensus
- ✓ Greater Urban Design Considerations
- ✓ Expanded Quest for Economic Viability

Stakeholders & Their Interests

Public Access / Open Space

- ✓ Boston Redevelopment Authority
- ✓ Navy Yard Residents
- ✓ Boston Harbor Association
- ✓ National Park Service

Preservation / Connectivity

- ✓ Charlestown Residents
- ✓ Preservationists
- ✓ Mass. Office of Coastal Zone Management

Community Involvement

Assumption 1:

Community stakeholders have been adequately engaged.

Critique:

Community involvement has been incomplete.

Assumption 2:

All key stakeholders have been identified.

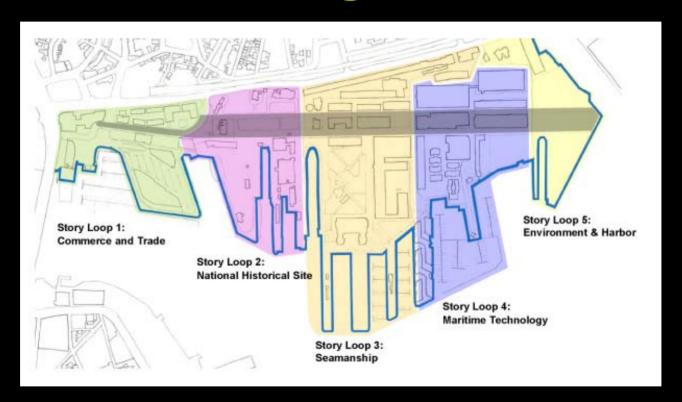
Critique:

Charlestown's demographic is changing; there are new and untapped stakeholders.

Community Involvement

Recommendations:

- ✓ Continue to identify stakeholders
- ✓ Increase stakeholder meetings
- ✓ Establish consensus and representation



Story Loops: establish theming, narrative, identity, purpose

Assumption:

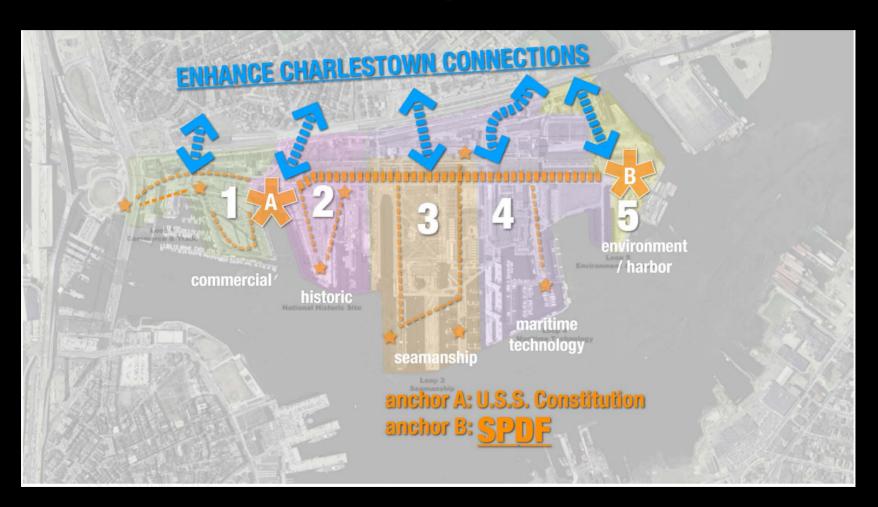
Signage is adequate means to establish connectivity and public usage.

Evidence of Assumption (word count from plan):

[sign, signs, signage] = 145 [connect, connection, connectivity] = 33

Critique:

Signage is important, but not enough to achieve connectivity and usage.



Recommendations:

- ✓ Move forward with the story loops concept
- ✓ Emphasize connections to Charlestown
- ✓ Anchor Parcel 5 with a Special Public Destination Facility (SPDF)

Economic Viability

Assumption 1:

Funds for capital improvements come from philanthropy, non-governmental organization membership, corporate sponsorship, and Chapter 91.

Critique

These monies are uncertain, or non-existent.

Assumption 2:

This plan is the most economically viable option.

<u>Critique</u>

The plan does not consider Boston's current economy.

Economic Viability

Recommendations:

- ✓ Explore alternative plans
- ✓ Explore public / private partnerships
- ✓ Consider financing through sale / lease revenue
- ✓ Establish economic self sufficiency

Conclusions

In order to maintain support for and successfully execute the Charlestown Navy Yard Activation Plan, the mayor must instruct the Boston Redevelopment Authority to:

- ✓ Relinquish responsibility for stakeholder involvement through the creation of a neutral non-governmental organization
- ✓ Emphasize connections between Charlestown and the Navy Yard
- ✓ Work to cultivate public / private partnerships

Thank You!