

### The Charlestown Navy Yard

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# Today's Briefing

- Goals for the development of the Charlestown Navy Yard
- Implementation strategies
- Issues in the development process
- The Boston Redevelopment Authority (BRA)

## Recommendations

- 1. Support the Waterfront Activation Plan
- 2. Use your political will
- 3. Assemble an implementation team
- 4. Mediate conflicts between stakeholders

# Waterfront Activation Plan for the Charlestown Navy Yard

#### The current plan calls for:

Five Story-Loops Harborwalk Building on existing assets Connections to greater Boston



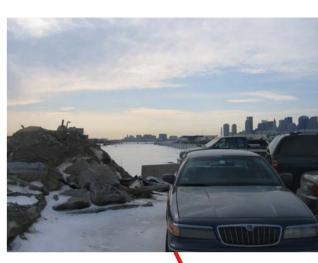
A place with a strong identity

An attraction with rich history and heritage













## Development Goals

# Access and Integration

- Improve pedestrian connections within Charlestown
- Expand accessibility between Greater Boston and Charlestown through better public transportation

#### Context and Place-Making

- Create a distinct, memorable identity for the Navy Yard
- Create opportunities for visitors and residents to connect with Charlestown's rich history

## Development Goals

#### <u>Diverse</u>, <u>Multi-Use Area</u>

- Waterfront holds potential to serve a diverse group of visitors and residents
- Develop the Navy Yard as a place to work, live, and recreate

#### Story Loops and Major Attraction

- Use story loops role to activate the Navy Yard's entire network of open spaces
- Anchor the head of the Harborwalk with a major attraction

# The Overarching Goal

# To Make the Charlestown Navy Yard a Destination

# Implementation

- Financial Sources
- Enforcement
- Phasing

# Financial Sources

#### Public

Boston Redevelopment Authority
Local Government
State Government
Federal Government



#### Private

Membership dues of tenants and property owners Corporate Sponsorship Philanthropic Contributions

## Who enforces and how?

- Create an advisory committee
  - Comprised of community leaders, elected officials, BRA officials, professionals in the field
  - To oversee the implementation of the CNY plan
- Create subcommittees to handle:
  - Fundraising, Marketing,
     Programming, Exhibits

# Phasing

Importance in implementing development incrementally to achieve lasting results

#### Short term goals

- Form advisory group
- Temporary programming

#### Long term goal

- Major Attraction
- Create Story Loops
- Define an identity

## Make the Process Fair

The plan and its processes don't represent a balanced benefit between public and private stakeholders.

#### Equity issues

- Legislative gaps allow developers to play in a game with no rules
  - The process is clear and complex for many residents
- Financial resources for maintenance of the Charlestown area are not being used
  - The BRA is an agency with internal conflicts

## Balance Interests

#### Equity will be achieved if:

- 1. The project is under a transparent legal framework.
- 2. Planning is led by a powerful public planning agency.
- 3. The development discourages segregation and offers a variety of uses for both visitors and residents.
- 4. Charlestown Navy Yard serves both public and private purposes as a public-private partnership.
- 5. Economic development (construction, tourism) comes along with integrated space networks.
- 6. Planning is made public and collaborative processes are guaranteed.

## Unresolved Issues

- BRA as Planner and Developer
  - Conflict of Interest, but BRA's dual role makes the organization effective
  - More inclusive planning process key
- <u>Better Maintenance of the Harborwalk</u>
  - Create a Harborwalk Trust
  - Contract out for maintenance of the Harborwalk

## Unresolved Issues

- <u>Public Amenity Requirements for Developers are unclear</u>
  - Make the state clarify these requirements
  - The BRA should counsel developers on Facility of Public Accommodation (FPA) and Special Public Destination Facility (SPDF) requirements

## Recommendations

- Support the Waterfront Activation Plan
- Use your political will
- Assemble an implementation team
- Mediate conflicts between stakeholders



Charlestown Navy Yard Resources