## **Discussion questions on Webber & Rittel (Wicked Problems)**

- 1. What does it mean to be a professional if there is no scientific basis for justifying the goals or actions that you pursue?
- 2. What makes a planning problem a wicked problem?
- 3. Do you agree with the then supposed attributes of wicked problems?
  - no definitive formulation
  - no stopping rule
  - solutions are not true or false, but good or bad
  - every solution is one shot (no learning possible)
  - no full set of potential solutions
  - every wicked problem is unique
  - every problem a symptom of another problem (marginal improvement does not guarantee overall improvement)
  - the choice of explanation determines the nature of the resolution
  - planners have no right to be wrong
- 4. "Socetal processes have the character of zero-sum games". Do you agree?