## MIT 2.853/2.854

# Introduction to Manufacturing Systems 

## Optimization

## Stanley B. Gershwin

Laboratory for Manufacturing and Productivity Massachusetts Institute of Technology

## Purpose of Optimization

Choosing the best of a set of alternatives.
Applications:

- investment, scheduling, system design, product design, etc., etc.
Optimization is sometimes called mathematical programming.


## Purpose of Optimization



Typically, many designs are tested.

## Purpose of Optimization

## Issues

- For this to be practical, total computation time must be limited. Therefore, we must control both computation time per iteration and the number of iterations .
- Computation time per iteration includes evaluation time and the time to determine the next design to be evaluated.
- The technical literature is generally focused on limiting the number of iterations by proposing designs efficiently.
- Reducing computation time per iteration is accomplished by
$\star$ using analytical models rather than simulations
* using coarser approximations in early iterations and more accurate evaluation later.


## Problem Statement

 $X$ is a set of possible choices. $J$ is a scalar function defined on $X$. $h$ and $g$ are vector functions defined on $X$.Problem: Find $x \in X$ that satisfies
$J(x)$ is maximized (or minimized) - the objective
subject to
$h(x)=0-$ equality constraints
$g(x) \leq 0$ - inequality constraints

## Taxonomy

- static/dynamic
- deterministic/stochastic
- $X$ set: continuous/discrete/mixed
(Extensions: multi-objective (or multi-criterion) optimization, in which there are multiple objectives that must somehow be reconciled; games, in which there are multiple optimizers, each choosing different $x s$.)


## Continuous Variables

$X=R^{n} . \quad J$ is a scalar function defined on $R^{n} . h\left(\in R^{m}\right)$ and $g\left(\in R^{k}\right)$ are vector functions defined on $R^{n}$.

Problem: Find $x \in R^{n}$ that satisfies

$$
J(x) \text { is maximized (or minimized) }
$$

subject to

$$
\begin{aligned}
& h(x)=0 \\
& g(x) \leq 0
\end{aligned}
$$

## Continuous Variables <br> One-dimensional search

Motivation: Part of some optimization methods; also useful for other purposes.

$$
\text { Find } t \text { such that } f(t)=0
$$

- This is equivalent to

Find $t$ to maximize (or minimize) $F(t)$ when $F(t)$ is differentiable, and $f(t)=d F(t) / d t$ is continuous.

- If $f(t)$ is differentiable, maximization or minimization is possible depending on the sign of $d^{2} F(t) / d t^{2}$.


## Continuous Variables One-dimensional search



Assume $f(t)$ is decreasing.

- Binary search: Guess $t_{0}$ and $t_{1}$ such that $f\left(t_{0}\right)>0$ and $f\left(t_{1}\right)<0$. Let $t_{2}=\left(t_{0}+t_{1}\right) / 2$.
$\star$ If $f\left(t_{2}\right)<0$, then repeat with $t_{0}^{\prime}=t_{0}$ and $t_{1}^{\prime}=t_{2}$.
* If $f\left(t_{2}\right)>0$, then repeat with $t_{0}^{\prime}=t_{2}$ and $t_{1}^{\prime}=t_{1}$.


## Continuous Variables One-dimensional search

## Example: <br> $f(t)=4-t^{2}$

| $t_{0}$ | $t_{2}$ | $f\left(t_{2}\right)$ | $t_{1}$ |
| :--- | :--- | ---: | :--- |
| 0 | 1.5 | + | 3 |
| 1.5 | 2.25 | - | 3 |
| 1.5 | 1.875 | + | 2.25 |
| 1.875 | 2.0625 | - | 2.25 |
| 1.875 | 1.96875 | + | 2.0625 |
| 1.96875 | 2.015625 | - | 2.0625 |
| 1.96875 | 1.9921875 | + | 2.015625 |
| 1.9921875 | 2.00390625 | - | 2.015625 |
| 1.9921875 | 1.998046875 | + | 2.00390625 |
| 1.998046875 | 2.0009765625 | - | 2.00390625 |
| 1.998046875 | 1.99951171875 | + | 2.0009765625 |
| 1.99951171875 | 2.000244140625 | - | 2.0009765625 |
| 1.99951171875 | 1.9998779296875 | + | 2.000244140625 |
| 1.9998779296875 | 2.00006103515625 | - | 2.000244140625 |
| 1.9998779296875 | $1.99996948242188+$ | 2.00006103515625 |  |
| 1.99996948242188 | 2.00001525878906 | - | 2.00006103515625 |
| 1.99996948242188 | $1.99999237060547+$ | 2.00001525878906 |  |
| 1.99999237060547 | 2.00000381469727 | - | 2.00001525878906 |
| 1.99999237060547 | $1.99999809265137+$ | 2.00000381469727 |  |
| 1.99999809265137 | 2.00000095367432 | - | 2.00000381469727 |

## Continuous Variables One-dimensional search



- Newton search, exact tangent:
* Guess $t_{0}$. Calculate $d f\left(t_{0}\right) / d t$.
* Choose $t_{1}$ so that $f\left(t_{0}\right)+\left(t_{1}-t_{0}\right) \frac{d f\left(t_{0}\right)}{d t}=0$.
$\star$ Repeat with $t_{0}^{\prime}=t_{1}$ until $\left|f\left(t_{0}^{\prime}\right)\right|$ is small enough.


## Continuous Variables One-dimensional search

Example:
$f(t)=4-t^{2}$

| $t_{0}$ | $f\left(t_{0}\right)$ |
| :--- | ---: |
| 3 | - |
| 2.16666666666667 | - |
| 2.00641025641026 | - |
| 2.00001024002621 | - |
| 2.00000000002621 | - |
| 2 |  |

## Continuous Variables One-dimensional search

- Newton search, approximate

$\star$ Guess $t_{0}$ and $t_{1}$. Calculate approximate slope $s=\frac{f\left(t_{1}\right)-f\left(t_{0}\right)}{t_{1}-t_{0}}$.
$\star$ Choose $t_{2}$ so that $f\left(t_{0}\right)+\left(t_{2}-t_{0}\right) s=0$.
$\star$ Repeat with $t_{0}^{\prime}=t_{1}$ and $t_{1}^{\prime}=t_{2}$ until $\left|f\left(t_{0}^{\prime}\right)\right|$ is small enough.


## Continuous Variables One-dimensional search

## Example:

$$
f(t)=4-t^{2}
$$

| $t_{0}$ | $f\left(t_{0}\right)$ |
| :--- | ---: |
| 0 | + |
| 3 | - |
| 1.33333333333333 | + |
| 1.84615384615385 | + |
| 2.03225806451613 | - |
| 1.99872040946897 | + |
| 1.99998976002621 | + |
| 2.0000000032768 | - |
| 1.99999999999999 | + |
| 2 |  |

## Continuous Variables

## Multi-dimensional optimization



## Continuous Variables Multi-dimensional optimization

To maximize $J(x)$, where $x$ is a vector (and $J$ is a scalar function that has nice properties):

0 . Set $n=0$. Guess $x_{0}$.

1. Evaluate $\frac{\partial J}{\partial x}\left(x_{n}\right)$.
2. Let $t$ be a scalar. Define

$$
J_{n}(t)=J\left\{x_{n}+t \frac{\partial J}{\partial x}\left(x_{n}\right)\right\}
$$

Find (by one-dimensional search ) $t_{n}^{\star}$, the value of $t$ that maximizes $J_{n}(t)$.
3. Set $x_{n+1}=x_{n}+t_{n}^{\star} \frac{\partial J}{\partial x}\left(x_{n}\right)$.
4. Set $n \leftarrow n+1$. Go to Step 1 .

## Continuous Variables

## Multi-dimensional optimization



## Continuous Variables Equality constrained



Equality constrained: solution is on the constraint surface.

Problems are much easier when constraint is linear, ie, when the surface is a plane.

- In that case, replace $\partial J / \partial x$ by its projection onto the constraint plane.
- But first: find an initial feasible guess.


## Continuous Variables Inequality constrained



## Inequality constrained: solution is required to be on one side of the plane.

Inequality constraints that are satisfied with equality are called effective or active constraints.

If we knew which constraints would be effective, the problem would reduce to an equality-constrained optimization.

## Continuous Variables Inequality constrained

Optimization problems with continuous variables, objective, and constraints are called nonlinear programming problems, especially when at least one of $J, h, g$ are not linear.

## Continuous Variables

## Inequality constrained



Danger: a search might find a local, rather than the global, optimum.

## Continuous Variables

## Inequality constrained

$J$ is a scalar function defined on $R^{n} . h\left(\in R^{m}\right)$ and $g\left(\in R^{k}\right)$ are vector functions defined on $R^{n}$.

Problem: Find $x \in R^{n}$ that satisfies

$$
\begin{aligned}
& J(x) \text { is minimized } \\
& \text { subject to } \\
& h(x)=0 \\
& g(x) \leq 0
\end{aligned}
$$

See the "KKT Examples" notes.

## Continuous Variables Inequality constrained

- Let $x^{*}$ be a local minimum.
- Assume all gradient vectors $\partial h_{i} / \partial x, \partial g_{j} / \partial x$, (where $g_{j}$ is effective) are linearly independent (the constraint qualification ).
- Then there exist vectors $\lambda$ and $\mu$ of appropriate dimension ( $\mu \geq 0$ component-wise) such that at $x=x^{*}$,

$$
\begin{aligned}
\frac{\partial J}{\partial x}+\lambda^{T} \frac{\partial h}{\partial x}+\mu^{T} \frac{\partial g}{\partial x} & =0 \\
\mu^{T} g & =0
\end{aligned}
$$

## Continuous Variables <br> Inequality constrained

The KKT conditions transform the optimization problem into a problem of simultaneously satisfying a set of equations and inequalities with additional variables ( $\lambda$ and $\mu$ ):

$$
\begin{aligned}
h(x) & =0 \\
g(x) & \leq 0 \\
\mu & \geq 0 \\
\frac{\partial J}{\partial x}+\lambda^{T} \frac{\partial h}{\partial x}+\mu^{T} \frac{\partial g}{\partial x} & =0 \\
\mu^{T} g & =0
\end{aligned}
$$

## Continuous Variables

## Inequality constrained

There exist vectors $\lambda \in R^{m}$ and $\mu \in R^{k}\left(\mu_{j} \geq 0\right)$ such that at $x=x^{*}$,

$$
\begin{aligned}
\frac{\partial J}{\partial x_{i}}+\sum_{q=1}^{m} \lambda_{q} \frac{\partial h_{q}}{\partial x_{i}}+\sum_{j=1}^{k} \mu_{j} \frac{\partial g_{j}}{\partial x_{i}} & =0, \quad \text { for all } i=1, \ldots, n, \\
\sum_{j=1}^{k} \mu_{j} g_{j} & =0
\end{aligned}
$$

Note: The last constraint implies that

$$
\begin{aligned}
g_{j}\left(x^{*}\right)<0 & \rightarrow \quad \mu_{j}=0 \\
\mu_{j}>0 & \rightarrow \quad g_{j}\left(x^{*}\right)=0
\end{aligned}
$$

## Continuous Variables Inequality constrained

Problem: In most cases, the KKT conditions are impossible to solve analytically. Therefore numerical methods are needed.

No general method is guaranteed to always work because "nonlinear" is too broad a category.

- Specialized methods: it is sometime possible to develop a solution technique that works very well for specific problems (eg, $J$ quadratic, $h, g$ linear).


## Continuous Variables Inequality constrained

- Feasible directions: Take steps in a feasible direction that will reduce the cost.
* Issue: hard to get the feasible direction when constraints are not linear. Some surfaces will be curved.
- Gradient Projection: project gradient onto the plane tangent to the constraint set. Move in that direction a short distance and then move back to the constraint surface.
* Issues: how short a distance? And how do you get back to the constraint surface?


## Continuous Variables Inequality constrained

- Penalty Methods:

1. Transform problem into an unconstrained problem such as

$$
\min \bar{J}(x)=J(x)+K F(h(x), g(x))
$$

where $F(h(x), g(x))$ is positive if $h(x) \neq 0$ or any component of $g(x)$ is positive.
2. Solve the problem with small positive $K$ and then increase $K$. The solution for each $K$ is a starting guess for the problem with the next $K$.

* Issues: Intermediate solutions are usually not feasible; and problem gets hard to solve as $K$ increases.


## Continuous Variables Inequality constrained

- There is much software available for optimization. However, use it with care!! There are always problems that can defeat any given method. If you use such software, don't assume that the answer is correct. Check it!!!
* Look at it carefully. Make sure it is intuitively reasonable.
* Do a sensitivity analysis. Vary parameters by a little bit and make sure the solution changes by a little bit. If not, find out why!


## Linear Programming

- Definition: A special case of nonlinear programming in which the objective and the constraints are all linear.
- Many practical applications.
- Efficient solution techniques are available that exploit the linearity.
- Software exists for very large problems.


## Linear Programming Example

Two machines are available 24 hours per day. They are both required to make each of two part types. No time is lost for changeover. The times (in hours) required are:

| Part | Machine |  |
| :---: | :---: | :---: |
|  | 1 | 2 |
| 1 | 1 | 2 |
| 2 | 3 | 4 |

What is the maximum number of Type 1's we can make in 1000 hours given that the parts are produced in a ratio of 2:1?

## Linear Programming Formulation

Let $U_{1}$ be the number of Type 1's produced and let $U_{2}$ be the number of Type 2's. Then the number of hours required of Machine 1 is

$$
U_{1}+3 U_{2}
$$

and the number of hours required of Machine 2 is

$$
2 U_{1}+4 U_{2}
$$

and both of these quantities must be less than 1000 . Also,

$$
U_{1}=2 U_{2} .
$$

## Linear Programming Formulation

Or,

$$
\begin{aligned}
& \max U_{1} \\
& \text { subject to } \\
& U_{1}+3 U_{2} \leq 1000 \\
& 2 U_{1}+4 U_{2} \leq 1000 \\
& U_{1}=2 U_{2} \\
& U_{1} \geq 0 ; U_{2} \geq 0
\end{aligned}
$$

## Linear Programming Graphical representation



## Linear Programming <br> Canonical form - subscript notation

Let $x \in R^{n}, A \in R^{m \times n}, b \in R^{m}, c \in R^{n}$.

$$
\min _{x} \sum_{j=1}^{n} c_{j} x_{j}
$$

subject to

$$
\begin{gathered}
\sum_{j=1}^{n} a_{i j} x_{j}=b_{i}, i=1, \ldots, m \\
x_{j} \geq 0, j=1, \ldots, n
\end{gathered}
$$

## Linear Programming

 Canonical form - matrix/vector notationOr,

$$
\min c^{T} x
$$

$x$
subject to

$$
\begin{aligned}
& A x=b \\
& x \geq 0
\end{aligned}
$$

Here, $\geq$ is interpreted component-wise.
This is the standard or canonical form of the LP.

## Linear Programming

 ExampleAll LPs can be expressed in this form. The example can be written

$$
\min (-1) U_{1}
$$

subject to

$$
\begin{aligned}
& U_{1}+3 U_{2}+U_{3}=1000 \\
& 2 U_{1}+4 U_{2}+U_{4}=1000 \\
& U_{1}-2 U_{2}=0 \\
& U_{1} \geq 0, U_{2} \geq 0, U_{3} \geq 0, U_{4} \geq 0
\end{aligned}
$$

in which $U_{3}$ and $U_{4}$ are slack variables. Here, they represent the idle times of Machine 1 and Machine 2.

## Linear Programming

## Slack variables

To put an LP in equivalent canonical form: for every constraint of the form

$$
\sum_{j=1}^{n} a_{i j} x_{j} \leq b_{i}
$$

define a new variable $x_{k}$ and replace this constraint with

$$
\begin{gathered}
\sum_{j=1}^{n} a_{i j} x_{j}+x_{k}=b_{i} \\
x_{k} \geq 0
\end{gathered}
$$

## Linear Programming Graphical representation

For this constraint set,

there are 3 variables, no equality constraints, and (at least) 7 inequality constraints (not counting $x_{i} \geq 0$ ).

The LP can be transformed into one with 10 variables, (at least) 7 equality constraints, and no inequalities (except for $x_{i} \geq 0$ ).

Why "at least"?

# Linear Programming Graphical representation 



This set is called a polyhedron or a simplex.

## Linear Programming Definitions

If $x$ satisfies the constraints, it is a feasible solution .

If $x$ is feasible and it minimizes $c^{T} x$, it is an optimal feasible solution.

## Linear Programming Graphical representation



## Linear Programming

## Cases

- Problem could be infeasible - no feasible set no solution.
- Feasible set could be unbounded.
$\star$ Minimum of objective could be unbounded $(-\infty)$ infinite solution.
- Effective constraints could be non-independent adds complexity to the solution technique.
- $c$ vector could be orthogonal to the boundary of the feasible region - infinite number of solutions.


## Linear Programming

## Cases



## Linear Programming

## Basic Solutions

Assume that there are more variables than equality constraints (that $n>m$ ) and that matrix $A$ has rank $m$.

Let $A_{B}$ be a matrix which consists of $m$ columns of $A$. It is square $(m \times m)$. Choose columns such that $A_{B}$ is invertible.

Then $A$ can be written

$$
A=\left(A_{B}, A_{N}\right)
$$

in which $A_{B}$ is the basic part of $A$. The non-basic part, $A_{N}$, is the rest of $A$.

Correspondingly, $x=\binom{x_{B}}{x_{N}}$.

## Linear Programming

## Basic Solutions

Then $A x=A_{B} x_{B}+A_{N} x_{N}=b$, or $x_{B}=A_{B}^{-1}\left(b-A_{N} x_{N}\right)$.
Suppose $x_{N}=0$. Then $x_{B}=A_{B}^{-1} b$.
If $x_{B}=A_{B}^{-1} b \geq 0$ then $x=\binom{A_{B}^{-1} b}{0}$ is feasible and $x$ is a basic feasible solution.

- Geometrically: basic feasible solutions are corners of the constraint set. Each corner corresponds to a different $A_{B}$.


## Linear Programming The Fundamental Theorem

- If there is a feasible solution, there is a basic feasible solution.
- If there is an optimal feasible solution, there is an optimal basic feasible solution.


## Linear Programming The Simplex Method

- Since there is always a solution at a corner (when the problem is feasible and there is a bounded solution), search for solutions only on corners.
- At each corner, determine which adjacent corner improves the objective function the most. Move there. Repeat until no further improvement is possible.
- Moving to an adjacent corner is equivalent to interchanging one of the columns of $A_{B}$ with one of the columns of $A_{N}$.


## Linear Programming Reduced Cost

Choose a feasible basis. The LP problem can be written

$$
\min c_{B}^{T} x_{B}+c_{N}^{T} x_{N}
$$

subject to

$$
\begin{gathered}
A_{B} x_{B}+A_{N} x_{N}=b \\
x_{B} \geq 0, x_{N} \geq 0
\end{gathered}
$$

We can solve the equation for $x_{B}$ and get

$$
x_{B}=A_{B}^{-1}\left(b-A_{N} x_{N}\right)
$$

## Linear Programming Reduced Cost

If we eliminate $x_{B}$, the problem is

$$
\min \left(c_{N}^{T}-c_{B}^{T} A_{B}^{-1} A_{N}\right) x_{N}
$$

subject to

$$
\begin{aligned}
A_{B}^{-1} A_{N} x_{N} & \leq A_{B}^{-1} b \\
x_{N} & \geq 0
\end{aligned}
$$

This is an LP (although not in standard form). For $x_{N}=0$ to be a feasible solution, we must have

$$
x_{B}=A_{B}^{-1} b \geq 0
$$

## Linear Programming Reduced Cost

Define the reduced cost $c_{R}^{T}=c_{N}^{T}-c_{B}^{T} A_{B}^{-1} A_{N}$. If all components of $c_{R}$ are non-negative, $x_{N}=0$ is optimal.

Very simplified explanation of the simplex method:

- Move to an adjacent corner by taking one variable out of the basis and replacing it by one not currently in the basis.
- Add to the basis the column corresponding to the most negative element of $c_{R}$.
- Determine which element of the basis would decrease the cost most if it replaced by the new column.
- Stop when no elements of $c_{R}$ are negative.


## Linear Programming Reduced Cost

Note: if some elements of $c_{R}$ are 0 and the rest are positive, there are many solutions.

## Linear Programming

 Sensitivity AnalysisSuppose $A, b$, or $c$ change by a little bit to $A^{\prime}, b^{\prime}$, and $c^{\prime}$. Then the optimal solution may change. Cases:

- The basic/non-basic partition remains optimal. That is, the reduced cost vector based on the old partition remains all non-negative. The solution changes by a little bit.
- Some elements of the reduced cost go to 0 . In that case, there are many solutions.


## Linear Programming Sensitivity Analysis

- Some elements of the reduced cost vector (according to the current partition) become negative. In that case, the basis must change and the solution moves to a new corner. This could mean there is a large change in the solution.



## Linear Programming

## Shadow price

If the optimal value of the LP is $J=c^{T} x^{*}$, the shadow price of constraint $j$ is

$$
\frac{\partial J}{\partial b_{j}}
$$

Interpretation: You should be willing to pay $\frac{\partial J}{\partial b_{j}} \delta b_{j}$ to increase the right hand side $b_{j}$ of constraint $j$ by $\delta b_{j}$.

## Linear Programming Network Problems



## Linear Programming Network Problems <br> 

- Let $b_{i}^{k}$ be the flow introduced at node $i$ destined for node $k$.
- Let $x_{i j}^{k}$ be the flow on link $(i, j)$ destined for node $k . x_{i j}^{k}=0$ if there is no direct link from $i$ to $j$.
- Let $c_{i j}^{k}$ be the cost per unit of flow on link $(i, j)$ for flow destined for node $k . c_{i j}^{k}=\infty$ if there is no direct link from $i$ to $j$.


## Linear Programming Conservation of flow



Flow into a node $=$ flow out of the node.

$$
\sum_{m \neq i} x_{m i}^{k}+b_{i}^{k}=\sum_{j \neq i} x_{i j}^{k} \text { for } i \neq k
$$

## Linear Programming Network LP

$$
\begin{gathered}
\min \sum_{i, j, k} c_{i j}^{k} x_{i j}^{k} \\
\sum_{m \neq i} x_{m i}^{k}+b_{i}^{k}=\sum_{j \neq i} x_{i j}^{k} \text { for all } j, k ; \text { for all } i \neq k \\
x_{i j}^{k} \geq 0 \text { for all } i, j, k
\end{gathered}
$$

## Dynamic Programming

- Optimization over time.
* Decisions made now can have costs or benefits that appear only later, or might restrict later options.
- Deterministic or stochastic.
- Examples: investment, scheduling, aerospace vehicle trajectories.
- Elements: state, control, objective, dynamics, constraints.


## Dynamic Programming Special Class of NLPs

Objective:

$$
\begin{aligned}
& J(x(0))= \\
& \quad \min _{u(i),} \sum_{i=0}^{T-1} L(x(i), u(i))+F(x(T)) \\
& 0 \leq i \leq T-1
\end{aligned}
$$

## such that

Dynamics: $\quad x(i+1)=f(x(i), u(i), i) ; \quad x(0)$ specified
Constraints: $\quad h(x(i), u(i))=0 ; \quad g(x(i), u(i)) \leq 0$.

## Dynamic Programming Special Class of NLPs

Objective:

$$
\begin{aligned}
& J(x(0))= \\
& \min _{\substack{u(t), 0 \leq t \leq T}} \int_{0}^{T} g(x(t), u(t)) d t+F(x(T))
\end{aligned}
$$

such that
Dynamics: $\quad \frac{d x(t)}{d t}=f(x(t), u(t), t) ; \quad x(0)$ specified
Constraints: $\quad h(x(t), u(t))=0 ; \quad g(x(t), u(t)) \leq 0$.

## Other topics

- Integer programming/combinatorial optimization
- Stochastic dynamic programming
- Heuristics and meta-heuristics

MIT OpenCourseWare
https://ocw.mit.edu

### 2.854 / 2.853 Introduction To Manufacturing Systems

Fall 2016

For information about citing these materials or our Terms of Use, visit: https://ocw.mit.edu/terms.

