Why are public employees unioninzed?

**Pay Scale** 

#### Work rules

#### **Health & retirement benefits**

- **Grievance processes**
- Discipline
- Fair treatment of employees

- Bargaining
- **Contract terms**

# Strikes Mediation Binding arbitration Mechanics of arbitration

#### Dynamics within union; ethnic

**Non-negotiated benefits** 

#### COLA

#### **Health benefits**

#### Pensions

#### **Social Security**

- 13C DOT DOL

#### Management/union labor distinctions

**Synergies** 

**Reference groups** 

**Part-time workers** 

**Contracting out** 

- **Craft unions**
- **Police unions**
- **Starters union**

- Control of:
  - Hiring
  - **Promotions**
  - **No-show jobs**
  - **Affirmative action**
  - Seniority

What problems do unions create?

Higher cost

**Complex work rules** 

**Erosion of management capacity** 

**Political intervention** 

#### What opportunities do unions bring?

- **Higher wages**
- **Better working conditions**
- **Fairness in discipline**
- **Political support for transit**

#### UNION

Short range:

Maximize pay

**Smaller work force** 

**Smaller service district** 

**Reduce discipline** 

**Postpone costs** 

#### UNION

#### Long range:

Maximize work force

**Expand service district** 

Long-range benefits

#### MANAGEMENT

Short range:

**Reduce pay** 

Simplify work rules

Low priority on hiring, promotion, discipline

**Increase pensions** 

**Defer pay increases** 

#### **Political support**

#### MANAGEMENT

Long range:

Fair pay

Simplify work rules

**Control hiring, promotion, discipline** 

**Political support** 

